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## Contributors Page

### **APD SOLUTIONS REG PROJECT MANAGEMENT**

Vaughn D. Irons, CEO & Principal APDS

### **APD SOLUTIONS REG PROJECT SUPPORT**

Cassandra Prescott, Camille Coakley, Zobaer Dardou, Tanzir Azim, Eric Whitley, Chapman Walsh, Paul Redd, Keisha Spells, Brandon Williams Ryan Hicks, Tom Letts, Nancy Myers, Nicole Johnson, Alan Peterson

### **GRIFFIN/SPALDING PROJECT GOVERNANCE TEAM**

Toussaint Kirk, City of Griffin  
Jennifer Freeman, City of Griffin  
Bob Dull, Griffin Housing Authority  
Chad Jacobs, Spalding County

### **CITY OF GRIFFIN OFFICIALS**

District 1 – Cynthia Ward  
District 2 - Cora Flowers  
District 3 - Ryan McLemore  
District 4 - David Brock  
District 5 – Dick Morrow  
District 6 - Rodney McCord  
At-Large - Douglas Hollber

Manager, Kenny Smith

### **SPALDING COUNTY OFFICIALS**

District 1 – Gwen Flowers-Taylor  
District 2 – Raymond Ray  
District 3 – Rita Johnson  
District 4 – Bart Miller  
District 5 – Donald Hawbaker

Manager, William Wilson, Jr.

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## About the Consultant Team



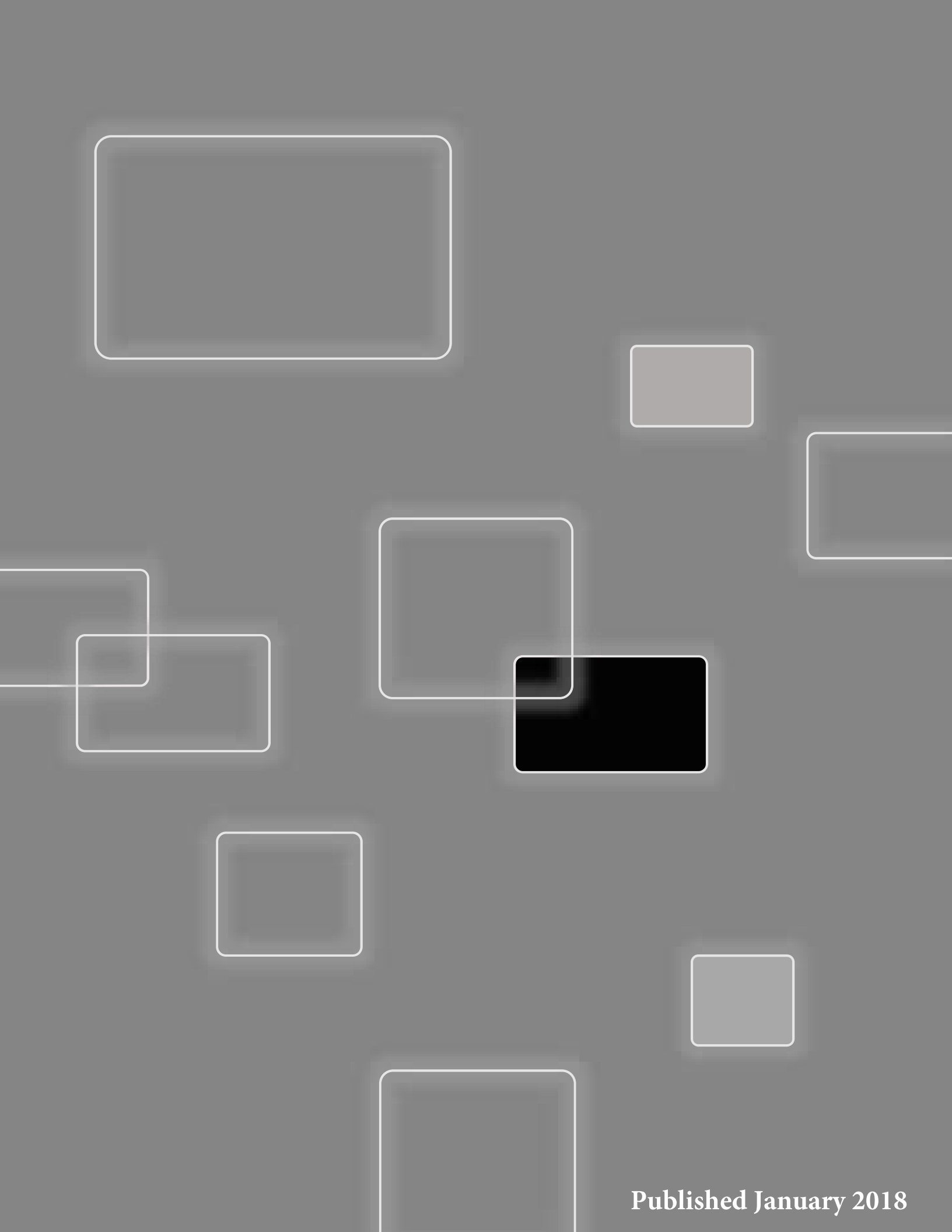
APD Solutions (APDS) is an award winning community and economic development firm providing services and strategies that impact distressed and underserved areas across the United States. Our clients are public and private sector organizations who are seeking ways to revitalize neighborhoods or grow local industry that result in vibrant and competitive places. Our mission is to design strategies and assemble partners that will create socially responsible development, new investment growth, sustainability and quality of life in the communities we serve. To ensure that we are effective in fulfilling our mission, APDS provides the following services:

➤ **Advisory Services** – Our advisory services help our clients go from concept to completion. We provide evaluation, advice, planning, training, information, support and resources that help our clients achieve the outcomes they desire. Our team develops tailored approaches for each client based upon market realities and best practices, not textbook hypothesis.

➤ **Program Management Services** – Our program management services help our clients go from overwhelmed to oversight. We implement effective programs through excellence in analysis, structuring, execution, compliance and reporting. Our service reflects our longstanding exposure to the laws and regulations that govern federal, state and local housing programs and economic development incentives.

➤ **Development Services** – Our development services help our client go from talk to tangible. We execute a full range of acquisition, construction/rehab, asset management, marketing, feasibility, finance, developer and disposition functions for the residential and commercial real estate industry. Our hands-on team provides these services turn-key for clients or our in-house portfolio allowing us to fully understand and mitigate risk.

Our experience in community and economic development has resulted in the creation of a unique service provider. Our staff brings nearly 300 years of combined industry experience to assist in responding to the decline of communities and restore the framework that makes neighborhoods desirable. The APDS team is committed to helping build resilient and prosperous communities wherever we are engaged.



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