



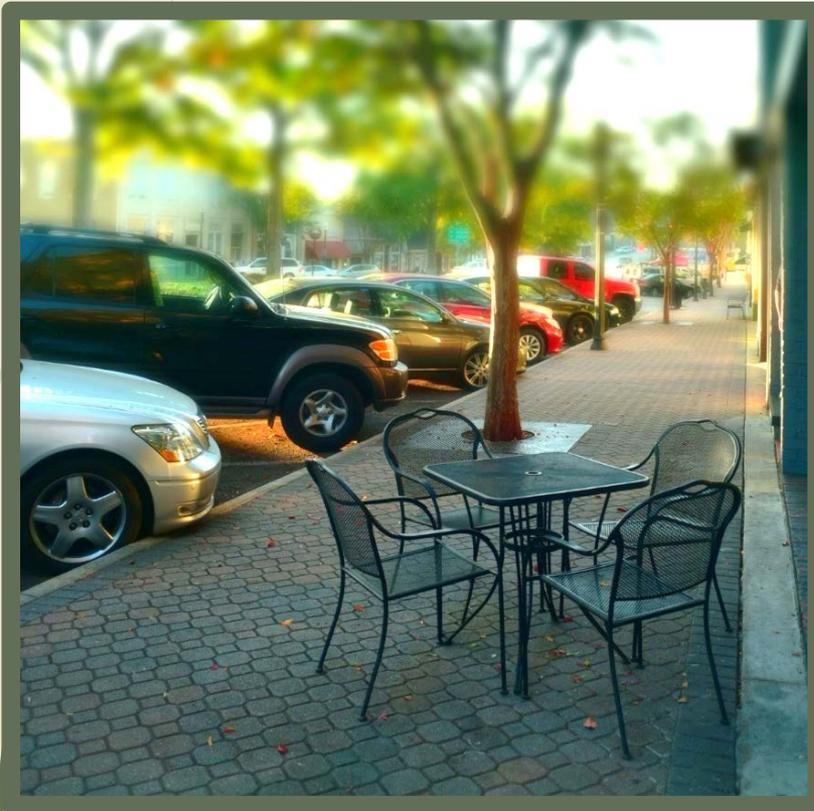
# POPULAR ANNUAL FINANCIAL REPORT

Fiscal Year Ended June 30, 2016

City of Griffin, Georgia

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The Complete Annual Budget and Comprehensive Annual Financial Report are available at City Hall and the City's website <a href="http://www.cityofgriffin.com">www.cityofgriffin.com</a> .	



# FINANCIAL REPORT MESSAGE

We are pleased to present the City of Griffin's Popular Annual Financial Report (PAFR) for the fiscal year ended June 30, 2016. This is the City's ninth PAFR, and is formulated as an easy to read version of the City's Comprehensive Annual Financial Report (CAFR) that we publish on a yearly basis.

The Comprehensive Annual Financial Report (CAFR) is a detailed account of the City's financial statements, notes, schedules, and statistics. The CAFR was prepared in conformance with Generally Accepted Accounting Principles (GAAP) and was audited by Mauldin & Jenkins, Certified Public Accountants, LLC, 439 Mulberry Street, Post Office Box 1877, Macon Georgia 31202-1877.

The CAFR received an unmodified opinion. A copy of our CAFR can be found on the City's website under Departments, Administrative Services, Finance, Finance Reports  
<http://http://www.cityofgriffin.com/Departments/AdministrativeServices/Finance/FinanceReports/PopularAnnualFinancialReports.aspx>.

The Popular Annual Financial Report (PAFR) provides citizens with an overview of the City's revenues, expenditures, and general information, in a simplified interpretation of the CAFR. The PAFR is prepared by the Department of Administrative Services, Finance and Accounting staff and is not obligated to be audited under GAAP rules.

Thank you for your interest in the City of Griffin's government and its functions. Please feel free to comment or offer suggestions on the PAFR to Markus Schwab, CPA/CITP/CGMA, Chief Financial Officer, email [mschwab@cityofgriffin.com](mailto:mschwab@cityofgriffin.com).

Respectfully submitted,

*Kenny Smith*

City Manager

# VISION | MISSION | VALUES

## VISION

The City of Griffin shall be a model of excellence in local government; and a safe, well-planned community with equal opportunity for all.

## MISSION

In partnership with our community, the mission of the City of Griffin is to protect and enhance the quality of life by providing a high level of service in an efficient and responsive manner for all the citizens.

## VALUES

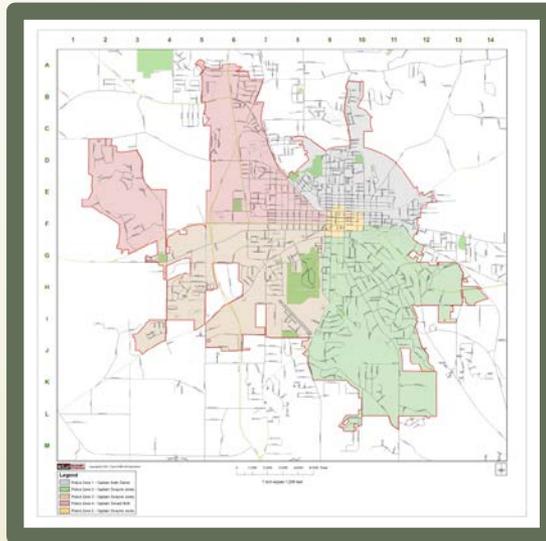
- ▶ We believe in honest, open, and democratic government.
- ▶ We are dedicated to the highest ideals of honor and integrity in order to merit the respect, trust, and confidence of the citizens of Griffin.
- ▶ We believe our primary responsibility is to those who live, work, visit, or otherwise come in contact with our City. We are committed to enhancing the quality of life by providing exemplary services.
- ▶ We believe that the employees of the City are its most important resource and through them, we will accomplish our mission and vision. We will support the employees with dignity, respect, and fairness.
- ▶ We believe it is important to listen to our citizens and be sensitive and responsive to their needs.
- ▶ We believe that proper planning, training, and teamwork will fulfill our mission and vision for the future of the City of Griffin.

# QUICK FACTS

Services: Police, Fire, Electric, Water, Sewer, Storm Drainage, Streets, Solid Waste, Airport, Parks, Recreation, Planning and Economic Development	
Form of Government: Board of Commissioners/Chairperson/City Manager	
Governing Body: 6 District and 1 at-Large Commissioners are elected to four year terms	
Population – (2012 est.):	23,643
Number of Households – 2014:	8,554
Median Age – (2012 Citi-Data):	33.8
Median Household Income – (2012 Citi-Data):	\$30,237
Planning Area (square miles):	14
Incorporated (square miles):	14
Acres of Parks:	190
Operating Budget – 2016:	\$100M
Employees:	460
2016 Operating Millage Rate (City):	7.889
2016 Total Operating Millage Rate (State, City, County, & School):	42.169
2016 Sales and Use Tax Rate:	7%
Incorporated:	1840



# LOCATION



The City of Griffin is located in Spalding County along Highway 16 just west of I-75 with easy access to City of Griffin-Spalding County Municipal Airport.

Griffin is a major employment center for Spalding County and serves as a regional retail and service provider for counties south of the Atlanta metropolitan area.

The City's location has several advantages that have help sustain its economy over the years.

- Proximity to Hartsfield-Jackson Airport
- Midway between Interstates 75 and 85
- Access to the amenities of Atlanta while retaining its historic heritage
- Important regional center midway between the cities of Atlanta, Macon, and Columbus

# ELECTED OFFICIALS



Cynthia Reid Ward,  
Commissioner District 1



Cora Flowers,  
Commissioner District 2



Ryan McLemore,  
Commissioner District 3



David Brock,  
Commissioner District 4



Richard Morrow,  
Commissioner District 5



Rodney McCord,  
Commissioner District 6

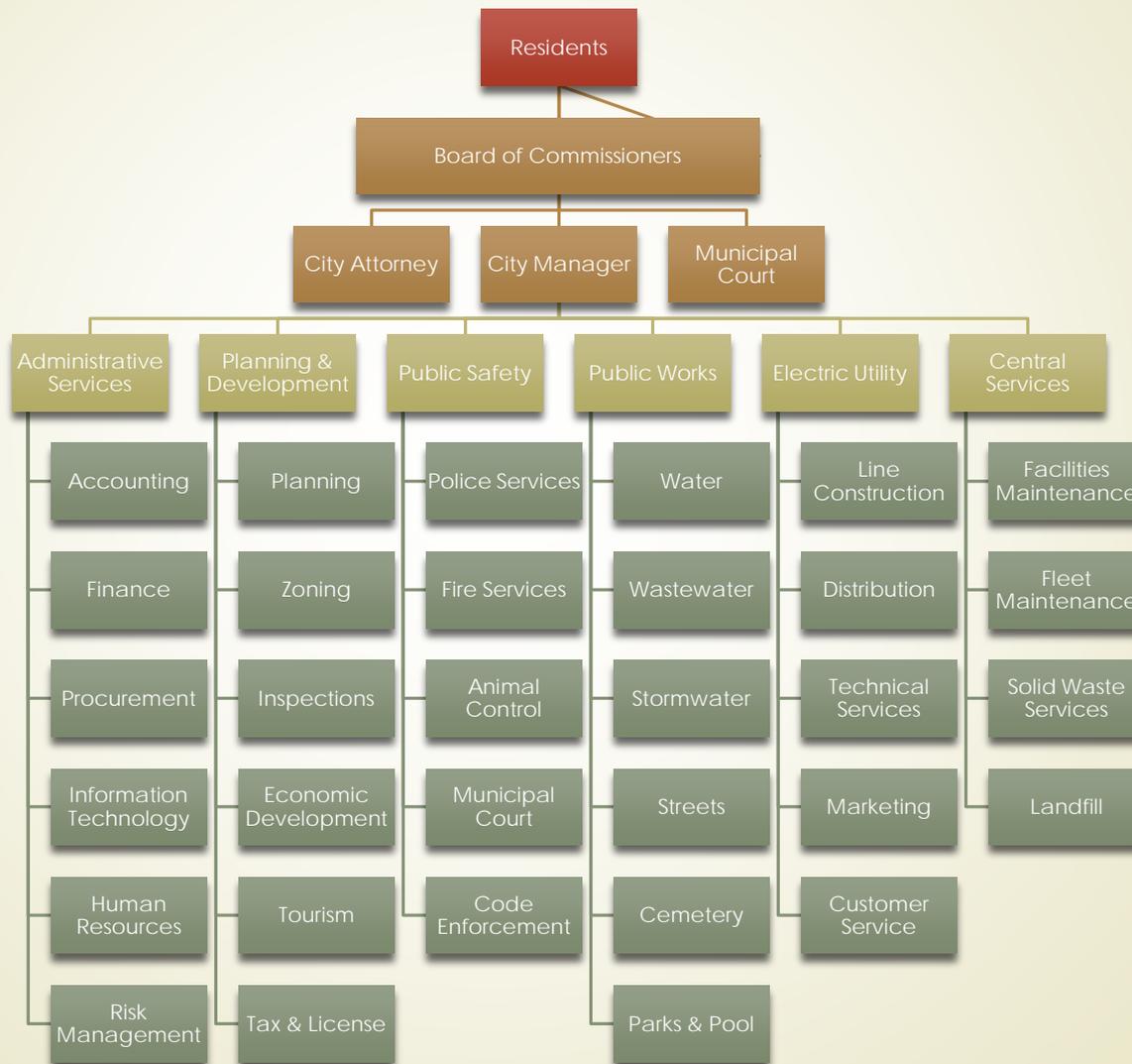


Douglas S. Hollberg,  
Commissioner  
City At-Large

# NEW FIRETRUCK (\$PLO\$T)



# ORGANIZATION CHART



# A W A R D S



Government Finance Officers Association

## Award for Outstanding Achievement in Popular Annual Financial Reporting

Presented to

**City of Griffin  
Georgia**

For its Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2015**

*Jeffrey R. Emmer*

Executive Director/CEO



Government Finance Officers Association (GFOA) Award for Excellence in Financial Reporting for Comprehensive Annual Financial Report (CAFR) – 2015, 2014, 2013, 2012, 2011, 2010, 2009, 2008, 2007, 2006, 2005, and 2004

GFOA Award for Outstanding Achievement in Popular Financial Reporting (PAFR) – 2015, 2014, 2013, 2012, 2011, 2010, 2009, 2008, 2007, and 2006

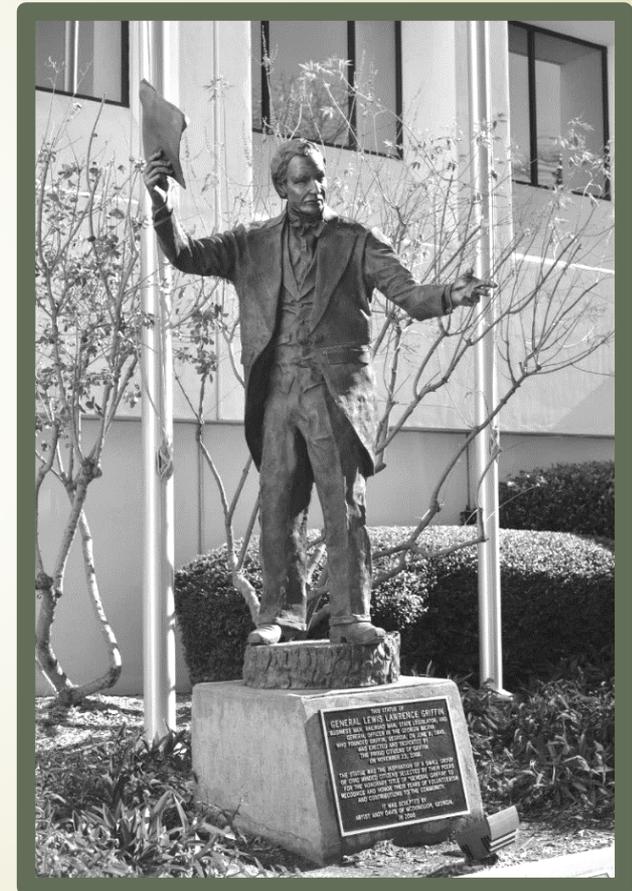
# DEFINITIONS

- **Capital assets.** Land, buildings, equipment, machinery, works of art, infrastructure, etc., that are used in operations and that have initial useful lives extending beyond a single reporting period.
- **Deferred inflow of resources.** An acquisition of net position by the government that is applicable to a future reporting period.
- **Deferred outflow of resources.** A consumption of net position by the government that is applicable to a future reporting period.
- **Fund.** Fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, that are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulation, restrictions, or limitations.



# DEFINITIONS

- **Fund balance.** Net position of a governmental fund (difference between assets, liabilities, deferred outflows of resources, and deferred inflows of resources).
- **Governmental activities.** Activities generally financed through taxes, intergovernmental revenues, and other non-exchange revenues,. These activities are usually reported in governmental funds and internal service funds,.
- **Net investment in capital assets.** One of three components of net position that must be reported in both government-wide and proprietary fund financial statements. It consists of capital assets, net of accumulated depreciation, less debt associated with the acquisition, construction, or improvement of those assets. Deferred outflows of resources.
- **Net position.** The residual of all other financial statement elements presented in the statement of financial position.



# DEFINITIONS

- **Restricted net position.** One of three components of net position that must be reported in both government-wide and proprietary fund financial statements. It consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets.
- **Unrestricted net position.** One of three components of net position that must be reported in both government-wide and proprietary fund financial statements. It is the difference between total net position and its two other components (net investment in capital assets and restricted net position).



# FINANCIAL INFORMATION

The City's Net Position reflects financial strength and fiscal health as of June 30, 2015. Assets of the City exceeded liabilities by \$124 million (not including deferred outflows). Total assets increased by \$28.6 million and the City's liabilities decreased by \$17.5 million, largely due to SPLOST Bond issuance and debt refinancing activities.

## City of Griffin's Net Position as of June 30<sup>th</sup>

(in thousands of dollars... '000s)

	2016	2015	2014	2013	2012
Current and other assets	\$ 89,285	\$ 70,639	\$ 71,256	\$ 68,676	\$ 58,386
Capital assets	149,994	140,072	135,064	134,347	133,650
<b>Total Assets</b>	<b>239,279</b>	<b>210,711</b>	<b>206,320</b>	<b>203,023</b>	<b>192,036</b>
Deferred outflows of resources	7,027	4,871	3,967	2,199	-0-
Other liabilities	13,688	10,676	11,155	10,814	9,067
Long-term liabilities outstanding	101,123	86,668	90,356	74,461	73,582
<b>Total Liabilities</b>	<b>114,811</b>	<b>97,344</b>	<b>101,511</b>	<b>85,275</b>	<b>82,649</b>
Deferred inflows of resources	-0-	1,419	-0-	-0-	-0-
<b>Net position:</b>					
Net investment in capital assets	86,575	75,008	67,276	63,193	63,637
Restricted	15,484	10,184	12,210	14,611	4,840
Unrestricted	29,436	31,627	29,290	42,142	40,910
<b>Total net position</b>	<b>\$ 131,495</b>	<b>\$ 116,819</b>	<b>\$ 108,776</b>	<b>\$ 119,946</b>	<b>\$ 109,387</b>

# FINANCIAL INFORMATION

The City's Changes in Net Position reflects all the financial activity for the City during the fiscal year ended June 30, 2016. This statement presents information to show how the City's net position changed during the year as a result of financial activity (i.e. revenues and expenses). This is a summarized version of the more detailed statement found in the City's complete Comprehensive Annual Financial Report.

## Changes in Net Position for the Fiscal Year Ended June 30<sup>th</sup>

*(in thousands of dollars... '000s)*

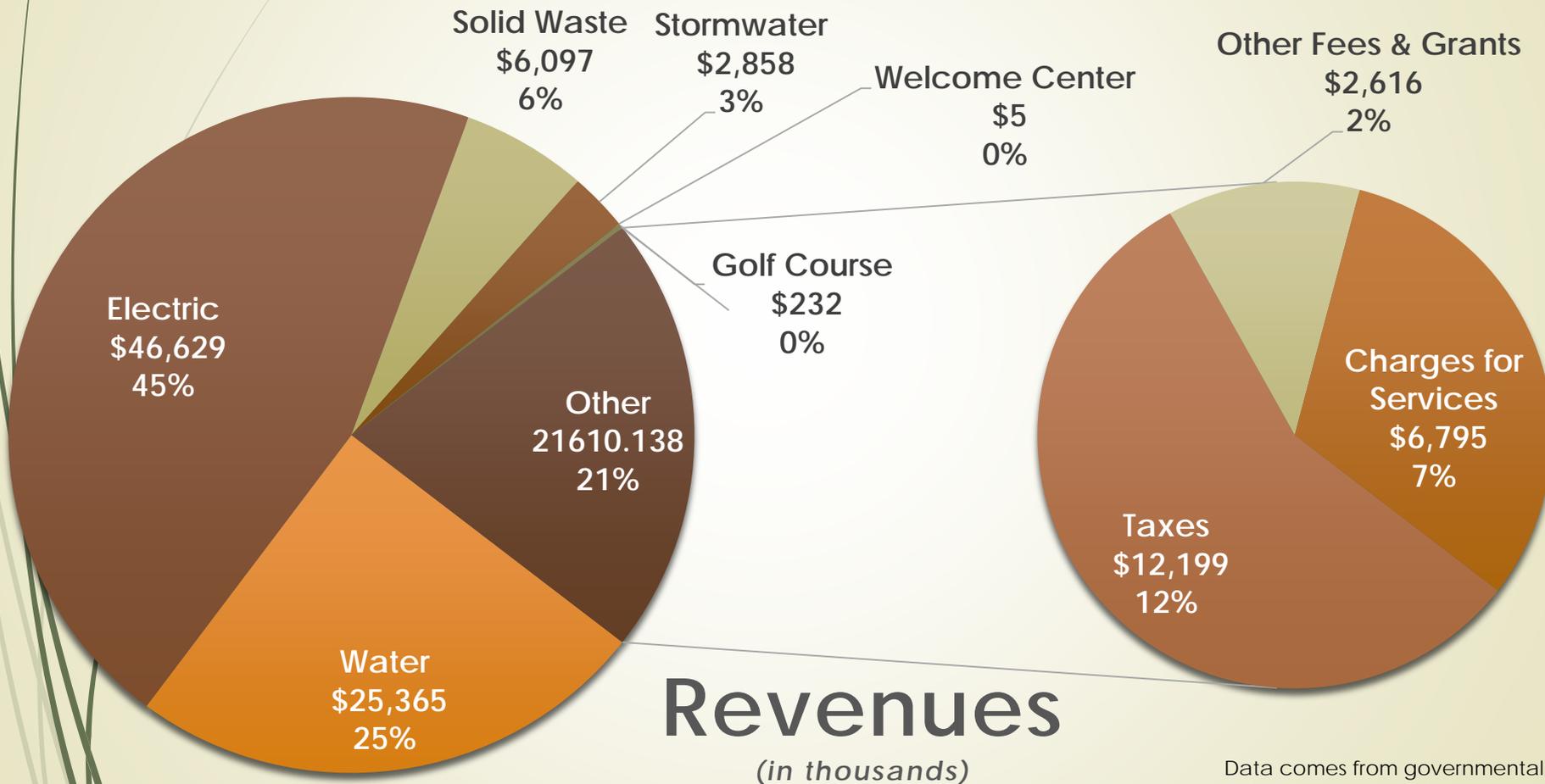
	2016	2015	2014	2013	2012
Revenues	\$ 104,369	\$ 97,118	\$ 98,055	\$ 102,313	\$ 93,876
Less: expenses	89,693	89,074	88,323	91,111	86,166
Special item:					
Transfer Assets to Airport Authority	0	0	-3,153	0	0
Increase (decrease) in net position	14,676	8,044	6,579	11,202	7,710
Prior period adjustment	0	0	-17,750	0	0
Net position, beginning as restated	116,820	108,776	119,947	108,745	101,677
<b>Net position, end of year</b>	<b>\$ 131,496</b>	<b>\$ 116,820</b>	<b>\$ 108,776</b>	<b>\$ 119,947</b>	<b>\$ 109,387</b>

This statement shows that the City's change net position increased each year for the past five years. This reflects a strong fiscal mindset and stewardship in areas that fund future capital improvements. While revenues decreased \$ 7.3 million from 2013, expenses increased \$ 0.6 million.

The prior period adjustment is a direct result of GASB Statement No. 68 that requires governments providing defined benefit pensions to recognize their long-term obligation for pension benefits as a liability for the first time, and to more comprehensively and comparably measure the annual costs of pension benefits.

EXCLUDES COMPONENT UNIT revenue of \$1.275M and expense of \$1.155M. See CAFR page 14 for component units.

# FINANCIAL INFORMATION



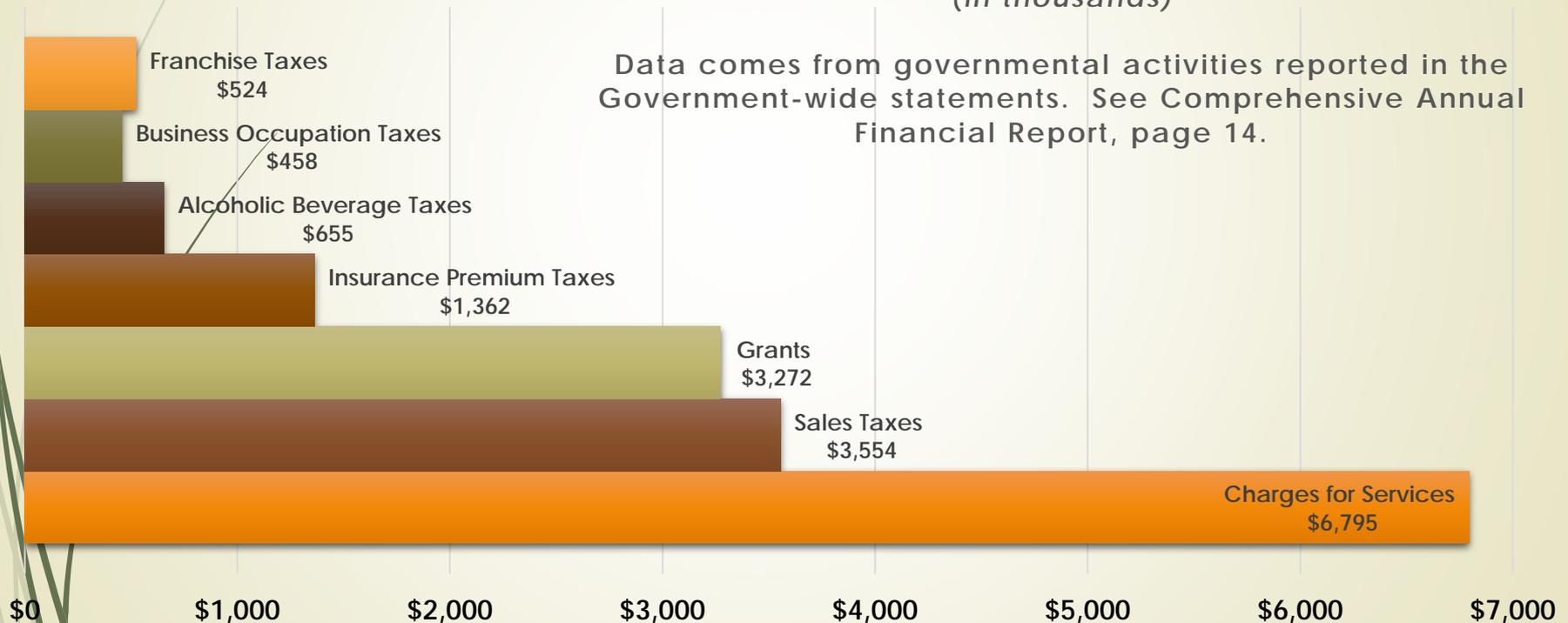
Data comes from governmental activities as reported in the government-wide statements. Comprehensive Annual Financial Report, page 14.

# FINANCIAL INFORMATION

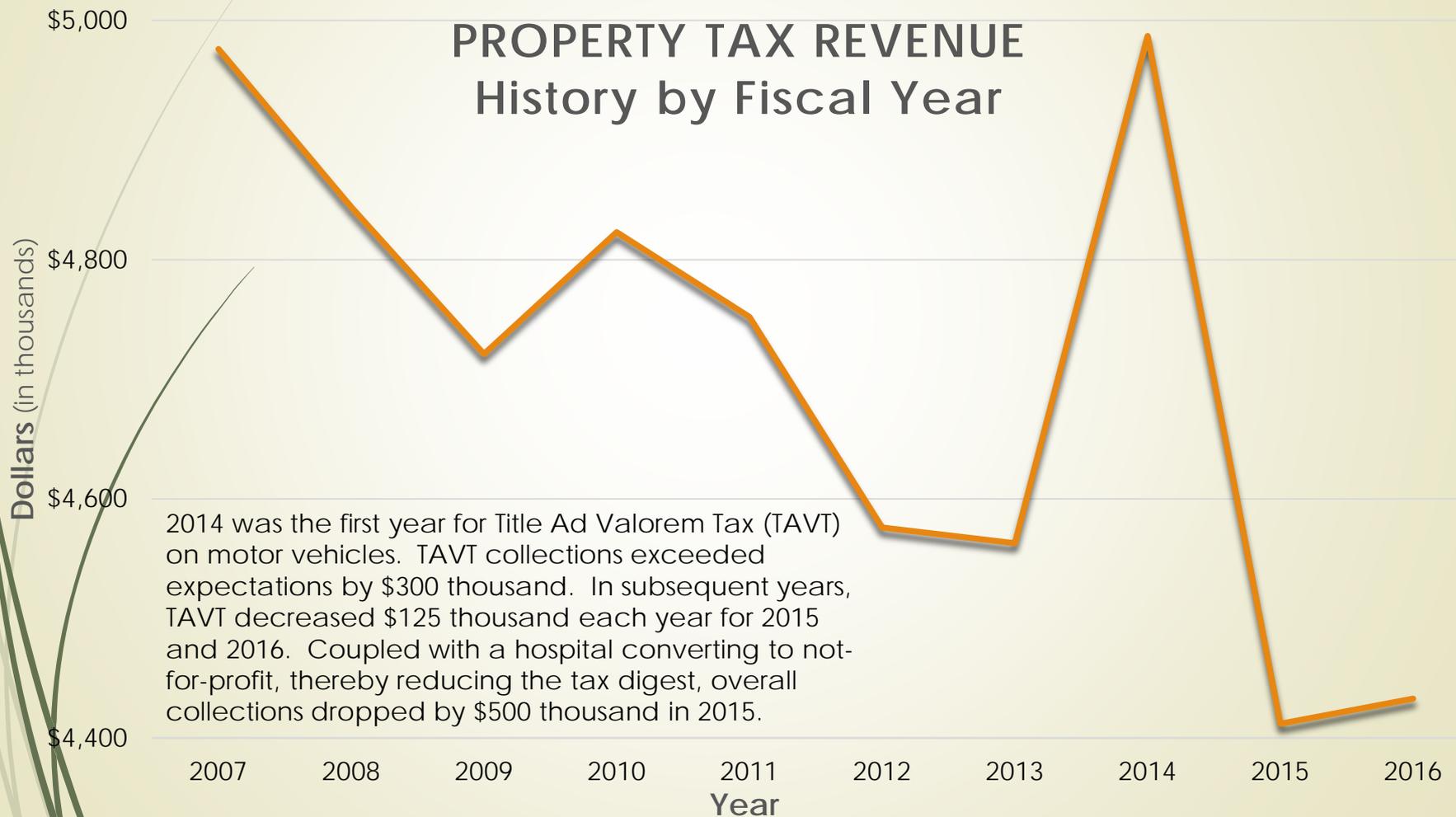
## Governmental Revenues

(in thousands)

Data comes from governmental activities reported in the Government-wide statements. See Comprehensive Annual Financial Report, page 14.



# FINANCIAL INFORMATION

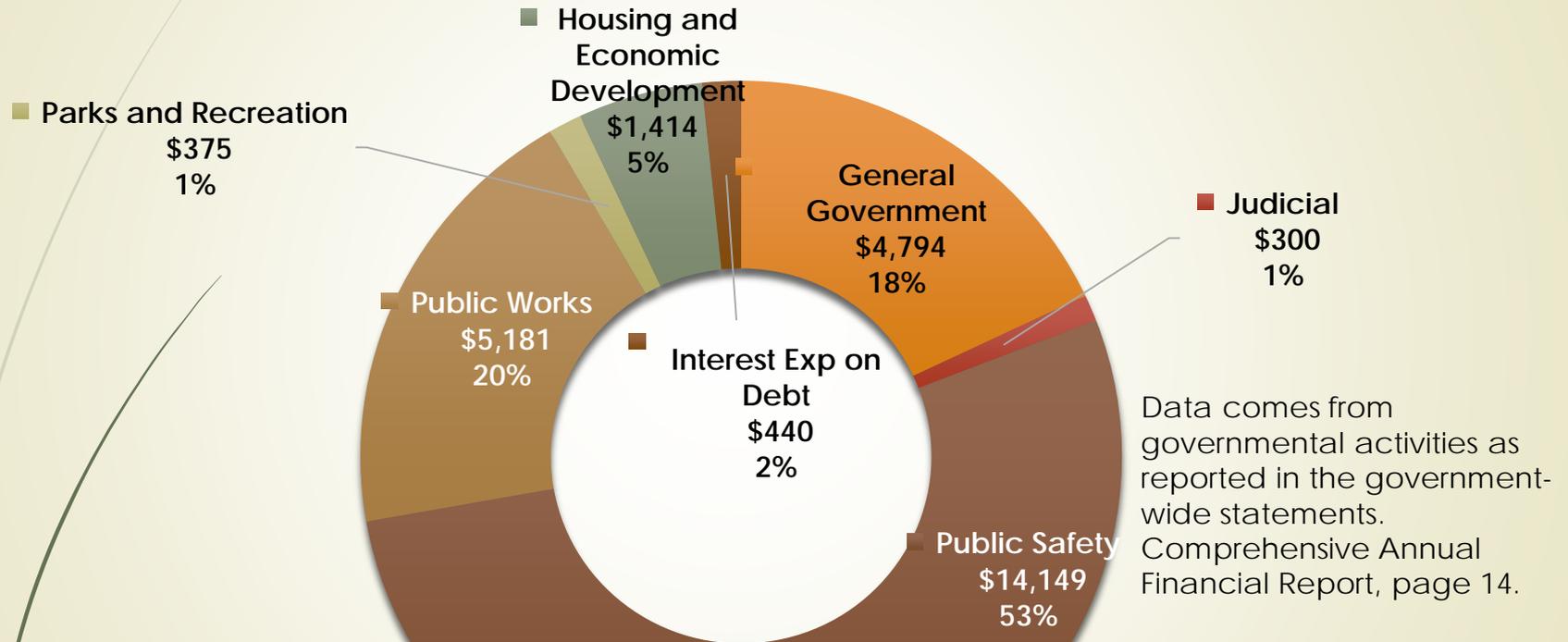


# FINANCIAL INFORMATION

Data comes from Statistical Section, page 116,  
of the Comprehensive Annual Financial Report.



# FINANCIAL INFORMATION

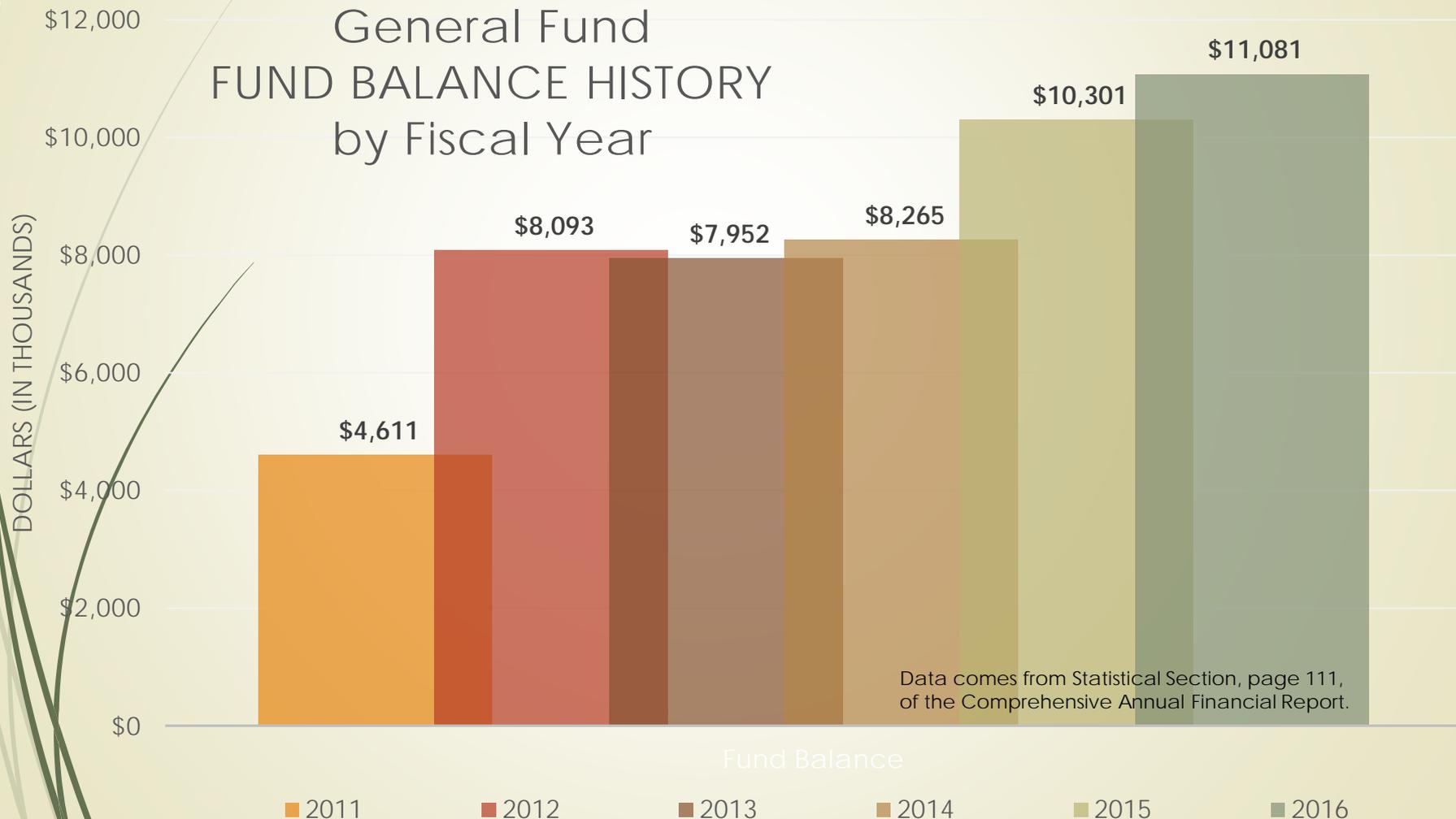


\$ 9,111	Police
4,854	Fire
184	Other Safety Services
<b>\$ 14,149</b>	<b>Total Public Safety</b>

## GOVERNMENTAL EXPENDITURES

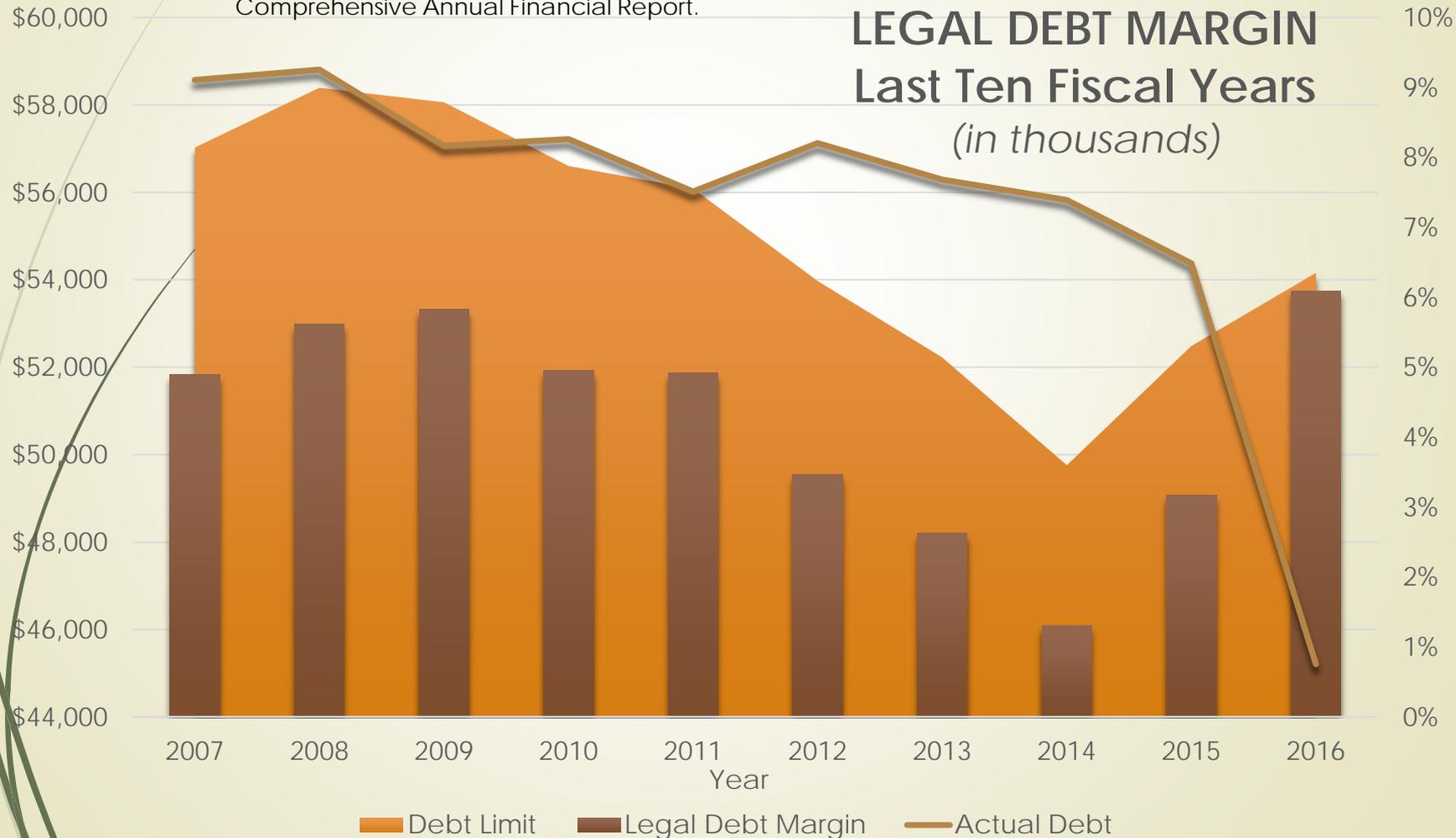
(In thousands)

# FINANCIAL INFORMATION



# FINANCIAL INFORMATION

Data comes from Statistical Section, page 123, of Comprehensive Annual Financial Report.



# COMPONENT UNITS

## City of Griffin Main Street Association (Main Street):

The City Commission appoints several positions of the Main Street's board with additional positions being appointed by various organizations. There are 12 members plus two ex-officio officers. Budget requests for Main Street are submitted to the City Commission for approval, with the City possessing the authority to amend the budget. The City provides approximately 80 percent of Main Street's annual operating budget. The Main Street program serves as a "community-driven" initiative focused on revitalizing older and more traditional business districts. The underlying premise of the Main Street concept is to encourage and foster economic development within the context of historic preservation in ways that are appropriate for today's marketplace.



# COMPONENT UNITS

## City of Griffin Downtown Development Authority (DDA):

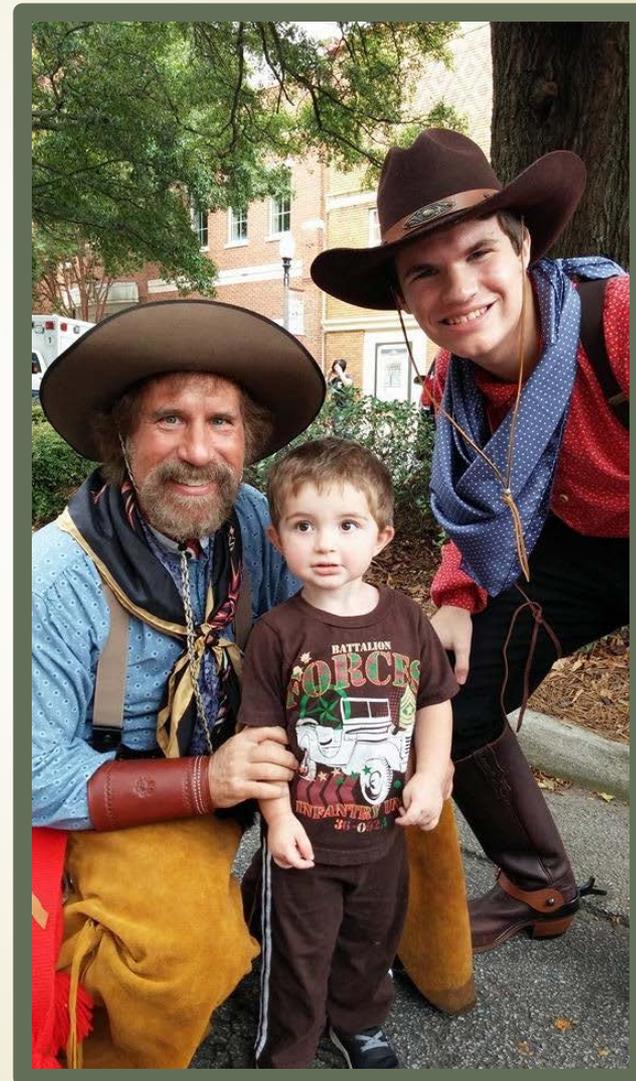
The City Commission appoints all seven members of the DDA's board (one of which is an elected official of the City Commission). Budget requests for the DDA are submitted to the Commission for approval, with the City Commission possessing authority to revise the budget. The DDA is responsible for the revitalization strategy for Downtown Griffin. The DDA's mission is to encourage economic activity in Griffin's central business district by attracting businesses, residents, and visitors. The DDA works closely with the City's Planning and Development Department and Main Street program in assisting new businesses through the permitting process.



# COMPONENT UNITS

## Griffin-Spalding Business and Tourism Association (GSBTA):

The City and Spalding County Board of Commissioners appoint all members of the GSBTA board. Board members consist of the City Commission Chairperson, City Manager, City Attorney, and City Finance Director. Budget requests for GSBTA are submitted to the Commission for approval, with the City Commission possessing authority to revise the budget. As a 501-(c)3, not-for-profit organization, the GSBTA's purpose is to promote business, tourism, trade and business conventions for the City. The GSBTA has provided tourism initiatives, brochures and other marketing materials and paid for training and conference registrations to increase awareness of the City of Griffin for both tourism and economic development purposes. The GSBTA is solely devoted to economic development through business attraction and retention; tourism; redevelopment; and other special events and projects to promote the City of Griffin.



# COMPONENT UNITS

## Griffin-Spalding County Airport Authority (the Airport Authority):

The Georgia General Assembly, via House Bill 1261 and Act 536, created the Griffin-Spalding County Airport Authority effective July 1, 2012. The City Commission appoints five of the nine member Airport Authority board. The City and County have mutually agreed to fund one-half of the annual shortfall in revenues required to fund the Airport Authority's budget in future years. Due to these factors and due to the City maintaining the administrative functions of the Authority, the City has elected to include the Airport Authority operations as a component unit of the City. Separate financial statements for the Airport Authority are not prepared.



# PURPOSE OF REPORT

The purpose of the Popular Annual Financial Report (PAFR) is to provide an overview of the financial position of the City of Griffin, as reported in the City's Comprehensive Annual Financial Report (CAFR), along with other information of interest. The financial information presented here is in summarized and condensed form and does not substitute for the City's CAFR. The CAFR outlines the City's financial position and operating activities each fiscal year presented in conformity with generally accepted accounting principles (GAAP). The PAFR does not conform to GAAP and associated standards as set forth by the applicable governing bodies, but is suitable for those readers who prefer an overview or summary of the City's government and its financial condition. Some of the information is from the City's Annual Budget. The City's CAFR received the award for outstanding financial reporting from the Government Finance Officers Association.

The CAFR, Annual Budget, and PAFR are available at City Hall and the City's website at [www.cityofgriffin.com](http://www.cityofgriffin.com).

# CONTACT INFORMATION

Airport	770.227.2928	Emergency	911	
Accounting	770.229.6401	Fire Rescue	770.229.6415	
Administrative Services	770.229.6425	Station One- 314 North Hill Street	770.229.6417	
Building Inspections & Permits	770.233.4130	Station Two – 401 North Expressway	770.229.6416	
Building Safety	770.233.4130	Station Three- 101 Crescent West	770.229.6414	
Cemetery	770.229.6410	FOG (Fats Oils Grease)	678.692.0404	
City Manager	770.229.6408	Fleet Management	770.233.4399	Sign Shop 770.229.6632
Code Enforcement	770.233.4130	Human Resources	770.229.6400	Solid Waste 770.229.6421
Customer Service / Billing	770.229.6403	Information Technology	770.229.6614	Storm Water 770.229.6424
Downtown Development	770.233.2901	Planning & Development	770.233.4130	Streets 770.229.6413
Electric Outage	770.229.6406	Police	770.229.6450	Tax and License 770.229.6402
		Public Works	770.229.6424	Trash Collection 770-229-6421





Something  
for  
Everyone



- Thinking, **TOGETHER**
- Celebrating, **TOGETHER**
- Thriving, **TOGETHER**
- Playing, **TOGETHER**
- Working, **TOGETHER**
- Helping, **TOGETHER**
- Learning, **TOGETHER**
- Shopping, **TOGETHER**
- Exploring, **TOGETHER**
- Achieving, **TOGETHER**
- Discovering, **TOGETHER**
- Building, **TOGETHER**
- Creating, **TOGETHER**

City of Griffin  
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